



CHILDREN'S
HOSPITAL ASSOCIATION

MILESTONES THAT MATTER

2025 IMPACT REPORT

GROWING BOLDER, TOGETHER

Belonging to the Children's Hospital Association (CHA) means much more than membership. It represents a shared commitment to put kids first and make children's health a national priority. Together, we amplify impact, share proven strategies, and tackle challenges no single hospital or health system can solve alone.

Advancing children's health takes all of us — every children's hospital, no matter its size — working together toward the same goal.

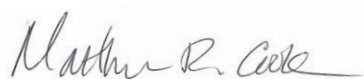
- By uniting perspectives, we turn shared values into collective action.
- By advocating for policies that protect children's health, we ensure all kids can access quality care.
- By delivering programs that strengthen care, we build brighter futures for every child.

That's why your engagement matters. Every voice bolsters our mission, ensuring we are heard by policymakers and those shaping children's health.

In this inaugural report, you'll see the tremendous impact CHA made in 2025 and the tangible return on your investment. These highlights show how we're driving meaningful change across pediatric health care.

I'm even more excited about what's ahead in 2026. Working together, we can lead with purpose, innovate with courage, and make a lasting impact.

Thank you for standing with us and helping shape the future.



Matthew Cook, CEO
Children's Hospital Association



LEADING WITH RENEWED PURPOSE

For decades, CHA has united children's hospitals — amplifying your voices, celebrating your impact, and fostering shared growth.

Nothing about that has changed. But in 2025, we took a bold step forward.

We reimagined our mission to ensure children's health isn't just a priority — it's what drives everything we do.

We grew louder so our voice and your voices reach those shaping children's futures.

We transformed our visual identity to break through the noise.

Our rebrand reflects a renewed commitment to advocacy, collaboration, and visibility. It strengthens our influence in national health policy, while a clearer mission fosters partnerships that advance care and operational excellence.

The refreshed visual identity elevates the profile of children's hospitals, helping members stand out in a crowded health care landscape. Enhanced resources, including robust data tools and expanded networking opportunities, empower teams to communicate impact and engage stakeholders more effectively.



LEADING WITH RENEWED PURPOSE

This ambitious new brand translates to greater impact and more effective support for our members on the front lines of children's health care:



Amplified advocacy

A unified brand enhances your influence in shaping national health policy.



Greater visibility

Our refreshed identity elevates the profile of children's hospitals, helping you stand out in a crowded health care landscape.



Collaborative innovation

A clearer mission fosters partnerships that advance care and operational excellence.



Shared resources

Robust data tools and networking opportunities make it easier for your teams to communicate impact and engage stakeholders.

The decision to rebrand wasn't made lightly. Over the past year, CHA's executive leaders and Board of Trustees worked in tandem to gauge who we are, what we stand for, and how we can better serve our members and the millions of children you serve.

Children's hospitals are facing financial pressures, workforce challenges, and policy threats that jeopardize access to care. And despite being the foundation of our nation's future, children's health is often sidelined in national conversations.

In short, 2025 marked an inflection point. We met it with clarity, courage, and conviction.

The new brand is much more than a new logo or color palette. It's a confident new identity that reflects our renewed commitment to making children's health a national priority. It's a strategic shift designed to unify perspectives and drive informed, actionable progress for every child in every community.

*Together, we will continue to make a collective impact —
one child, one breakthrough, one bold step at a time.*

H.R. 1: FIGHTING TO PROTECT MEDICAID

When H.R. 1 emerged as the House's budget reconciliation package, it carried deep and immediate threats to Medicaid – the lifeline for 37.5 million children.

From the first glimpse of bill text to the final vote, CHA fought every day to protect children's access to care and to shield children's hospitals from the bill's most harmful provisions, including changes to state-directed payments and provider taxes. And we equipped our members through it all, issuing timely summaries, bill analyses, talking points, and other resources to help hospital leaders understand and communicate the stakes in real time.

When the Energy and Commerce Committee unveiled the initial proposal, we delivered a [top-line summary of key provisions](#) the same day and followed with a steady cadence of updates as the legislation changed.

Meanwhile, we commissioned Avalere Health to [report how each policy proposal would be harmful](#) to the Medicaid program nationally and at the state level. This report unequivocally illustrated the connection between the bill's policies and the Medicaid program, so Congress could not plead ignorance.

We also [launched](#) a six-figure advertising campaign calling on Congress to protect Medicaid. The ads, titled "One in Two," highlighted the benefits Medicaid and CHIP provide for covered children and how cuts to the programs would hurt families and children — regardless of whether they use Medicaid or private insurance. The campaign included television and digital ads across Washington, D.C., Maryland, and Virginia in late April and generated impressive engagement statistics:

13,809,954	127,537
IMPRESSIONS	ENGAGEMENTS
64,494	1,750,399
CLICKS	VIDEO VIEWS

We hosted bi-weekly calls with our public relations professionals and created a resource hub for the public relations, communications, and marketing professionals so they could run ads and opinion pieces in their local markets.

Then we commissioned Manatt Health to survey 60 children's hospitals across 16 states to [model the financial damage](#) the bill would cause. That report strengthened our case on Capitol Hill and equipped members with state-specific and hospital-level impact numbers.

For our members' government relations teams, CHA created a central hub of resources, including fact sheets, summaries, talking points, and key reports — giving them not just insights but tools for action.

H.R. 1: FIGHTING TO PROTECT MEDICAID

While we armed members with information, we pressed Congress — continually.

We [issued public statements](#) opposing the cuts, [sent formal letters](#) detailing the budget's potential harm, [published commentaries](#) clearly conveying the bill's consequences, and mobilized members to contact policymakers using tailored talking points. At CHA's Family Advocacy Day, 60 young patient advocates from 61 hospitals met face to face with policymakers, reminding them that policy choices have real consequences for children.

When the Senate released a proposal even more damaging than the House's, we escalated our efforts — issuing [new statements](#), updating [talking points](#), producing [new financial modeling](#), and providing hospital members with customizable templates for media pitches, op-eds, and social media posts.

We worked tirelessly until the moment the final vote was made, doing everything in our power to persuade lawmakers to vote no.

The work continues

Even after H.R. 1 passed, our work did not stop. We immediately shifted toward mitigation, [issuing a Senate letter](#) detailing needed changes to protect children, [reiterating the financial consequences](#), educating members on the bill's impact, and briefing members on what comes next.

Through every step of this fight, CHA stood shoulder to shoulder with children's hospitals. The bill's passage was not the outcome we sought, but our collective advocacy ensured lawmakers understood the stakes and positioned us to continue fighting to protect children.



H.R.1: CHA's Actions

Issued public statements

opposing Medicaid cuts and sent formal letters detailing the bill's potential harm.

Sponsored a six-figure ad

campaign calling on Congress to protect Medicaid for children.

Briefed members quickly with key summaries, talking points, and resources.

Commissioned Avalere Health and Manatt Health to develop data-driven reports.

Provided templates for letters to Congress, media pitches, op-eds, and social media posts.

Built a resource hub for government relations and communications teams.

Published commentaries in national news outlets outlining the consequences of H.R. 1.

Maintained pressure on Congress until the final vote, urging policymakers to oppose the bill.

A SIMPLE PREMISE: AGREE TO AGREE

In 2025, we took another bold step forward in our commitment to protecting children by formally [joining a national campaign](#) against firearm violence. CHA's participation strengthens member hospitals' ability to engage families, influence community norms, and elevate firearm safety as a core priority for child health.

The Ad Council's five-year Agree to Agree campaign centers on a simple premise: No matter where we stand on other issues, we can all agree that firearm injuries and deaths in children are unacceptable and preventable.

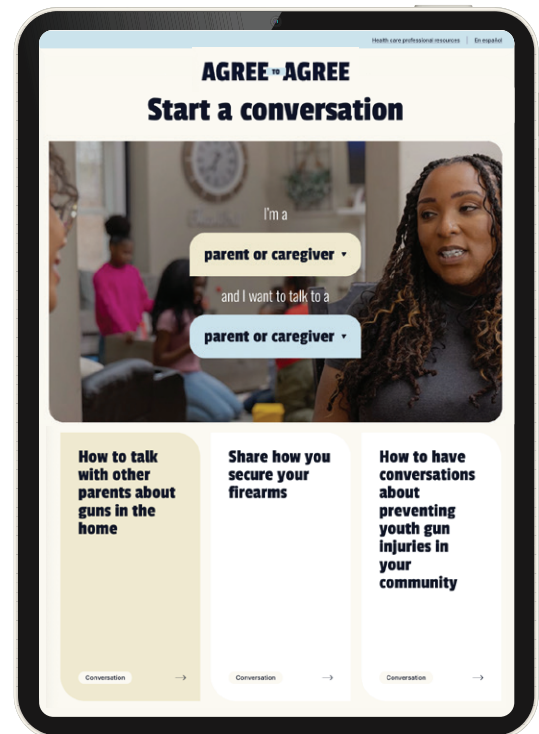
The social impact program shifts the national conversation from polarized policy debates to shared values and practical safety steps. It offers nonpartisan tools for clinicians, families, and communities, including shareable resources, conversation guides, and public service announcements that encourage proper firearm storage. It also equips health care professionals to discuss firearm safety with families in a supportive, evidence-based way.

Investing in the Ad Council campaign, alongside the American Medical Association

and other health care organizations, sends a clear signal: Gun injury prevention is not peripheral to pediatric health care — it's central.

CHA's involvement also reinforces the message that children's hospitals are not only treating the consequences of gun violence but leading efforts to prevent it, just as they have for critical pediatric safety issues like seat belts and vaccines.

At a time when more children die from firearms than from vehicle crashes, congenital conditions, or disease, CHA's partnership with the Ad Council underscores our urgent commitment to children's health both within and beyond hospital walls.



Spotlighting, supporting our members

In addition to Agree to Agree, we elevated the work children's hospitals already do to reduce firearm deaths through an [in-depth report](#) highlighting effective prevention strategies — including programs promoting safe firearm storage, essential provider training, successful community partnerships, and more. CHA also provided [resources and tools](#), [compiled success strategies](#), and met with lawmakers to advance this vital work.



SEPSIS CHALLENGED, LIVES SAVED



For most of the last decade, CHA led and sustained the [Improving Pediatric Sepsis Outcomes \(IPSO\) Collaborative](#) — a nationwide, multisite quality improvement initiative designed to reduce pediatric sepsis mortality.

During its tenure, the collaborative's work saved an estimated 570 children's lives.

And that's just the beginning of its impact.

Launched in 2016, IPSO deployed evidence-based care bundles, multimodal quality improvement methodologies, and robust analytics across 66 children's hospitals. It generated the largest pediatric sepsis dataset ever assembled — more than 100,000 sepsis episodes — enabling deep insight into practices that save lives.

The results were concrete and powerful: Compliance with the IPSO care bundle was associated with a 47.7% lower mortality rate in critical sepsis patients, and even higher gains in children with suspected sepsis.

Because the work was led by CHA, participating hospitals could benchmark performance, learn from each other, and apply the same strategies — enabling replicable, scalable gains across different institutions.

A lasting impact

In 2025, CHA was honored with the John M. Eisenberg Award for National Achievement in Patient Safety and Quality from the Joint Commission and National Quality Forum. The award recognized the IPSO collaborative's scale and impact, underscoring its innovation, sustainability, data-driven results, and potential for wider replication.

One of IPSO's most enduring contributions is its [change package](#). Published by CHA and shaped by the collective learning of participating hospitals, this improvement toolkit distills the initiative's methods, bundle elements, implementation strategies, measurement approaches, and more than 70 tools submitted by member teams.

It is a blueprint for future sepsis improvement efforts, enabling hospitals to adopt proven, life-saving practices no matter the type or size of hospital.

Keeping it going

Although the formal collaborative has concluded, CHA continues to steward the work. Through a sepsis community of practice, CHA supports ongoing benchmarking, learning, and sepsis data tracking for its members.

CHA's continued investment, along with the change package, ensures that the gains made by IPSO aren't temporary — they become embedded in hospital systems and culture across the country.

100K+
cases
analyzed

570+
estimated
lives saved

66
hospitals

8
years

ADVANCING MENTAL HEALTH

Four years ago, CHA joined the American Academy of Child and Adolescent Psychiatry and American Academy of Pediatrics to declare a national emergency for children's mental health. Today, youth mental health remains an urgent issue.

Children continue to struggle with anxiety, depression, and suicidal thoughts. Too many families face barriers to accessing pediatric mental health services, often experiencing long delays for specialized care. Emergency departments continue to see higher numbers of youth in mental health crisis.

But progress is possible through sustained commitment, dedicated funding, and strong coordination. By focusing on prevention, early identification, and evidence-based treatment, lives can be saved.

CHA has entered into an affiliation agreement with [Speak Our Minds](#), a nonprofit organization dedicated to building a working system of youth mental health in the United States.

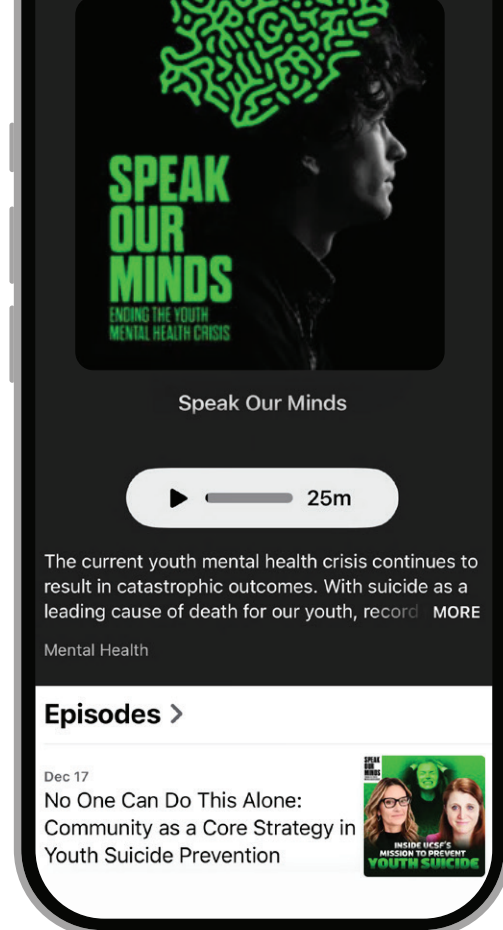
Speak Our Minds serves as a strategic partner to children's hospitals and youth-serving

institutions. The organization strives to remove barriers to care, shift legislative agendas, and ensure every child receives mental health care regardless of their ability to pay.

CHA also continues to convene the [Preventing Youth Suicide National Collaborative](#). Launched in partnership with the Cardinal Health Foundation and the Zero Suicide Institute in 2022, the initiative unites children's hospitals to share best practices, identify at-risk children, and improve care delivery.

Over the past three years, the collaborative has standardized suicide risk screening, created new care pathways, and trained pediatric care teams to intervene early and respond with compassion.

The youth mental health crisis continues, and so does our resolve. Together, we will build a future where every child has the stability, care, and opportunity needed to thrive.



ADVOCACY HIGHLIGHTS

In 2025, the Children's Hospital Association championed policies and programs to strengthen access to care for all children. Our advocacy efforts ensured our members' priorities were heard and understood by those who make decisions that impact children's health. Our team participated in 252 meetings with policymakers and led six events and briefings on Capitol Hill in 2025. We also advanced strategic partnerships, crucial convenings, and compelling storytelling to put children's health exactly where it should be: at the center of the national political conversation.

Family Advocacy Day

Celebrating its 20th anniversary, Family Advocacy Day brought families and hospitals together for Hill meetings focused on Medicaid, mental health, and innovation.

New Congress fly-in

In February, CHA convened executive leaders from 60 children's hospitals, systems, and state associations in Washington, D.C., holding 90 meetings with newly elected members of Congress.

Gene and cell therapy access

In addition to hosting congressional briefings and producing web content on gene therapy, we convened a session on sickle cell gene therapy at the Congressional Black Caucus, bringing equity into the limelight.

Science fair on Capitol Hill

CHA brought leading pediatric researchers to a hands-on science fair in the Rayburn Foyer on Capitol Hill, showcasing the importance of funding for pediatric research and innovation.



ADVOCACY HIGHLIGHTS

Youth mental health

We elevated youth mental health on Capitol Hill by backing the EARLY Minds Act, hosting briefings with the Bipartisan Mental Health Caucus and the Senate Mental Health Caucus, and creating fact sheets for staffers, among many other efforts.

Punchbowl News panel

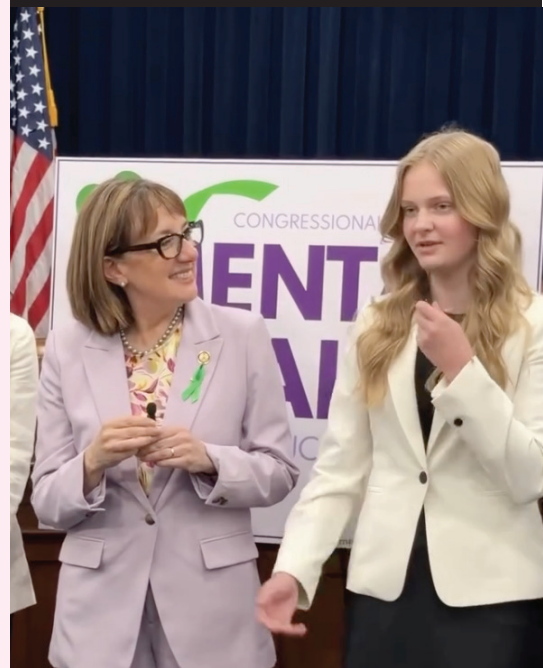
CHA leaders joined a Punchbowl News summit to discuss Medicaid, rural access, and policy impacts, bringing children's health issues to a national stage.

Executive fly-in

Our September Executive Fly-In united hospital leaders in Washington to advance appropriations, defend Medicaid, and build momentum for bipartisan pediatric care legislation.

GR Professionals meeting

In December, CHA's Government Relations Professionals Meeting equipped members with policy updates and advocacy strategies for the year ahead, tightening our collective approach to pediatric priorities.



FROM SILOS TO SOLUTIONS: POWERING FASTER PEDIATRIC INSIGHTS



CHA is taking a bold step forward in pediatric health to break down barriers, speed up research, and improve outcomes for children.

Children's health data currently exists in isolated silos at hospitals, clinics, research institutions, and public health organizations. When data is scattered across many systems, it slows down research, delays medical insights, and makes it difficult to address health disparities.

That's why we're creating a new Children's Health Learning Platform (CHLP) that will bring data together to help hospitals and researchers collaborate, uncover health trends, and improve care.

The platform was [selected as a winner](#) of the 2025 Amazon Web Services Children's Health Innovation Award and recipient of the Imagine Grant, designed to accelerate innovation to improve children's health with advanced cloud services.

The CHLP addresses the challenge of fragmented information by unifying pediatric data and supporting research and collaboration.

Data fragmentation makes it difficult to understand health patterns, develop treatments, and implement prevention strategies. It also makes it more challenging for researchers

to find sufficient sample sizes for pediatric studies since childhood diseases have lower prevalence rates.

Without centralized data analytics, medical insights and the development of new treatments and interventions take years rather than months.

The CHLP will build on CHA's [Pediatric Health Information System®](#) by integrating its data into a more advanced AWS-hosted environment with capabilities that enhance research speed and scalability.

CHA's data programs contain more than 140 million patient encounters and over 25 billion rows of structured data, providing children's hospitals with unique dashboards, insights, and self-service tools.

A pilot launch will begin in 2026 with a small group of researchers, led by CHA's research team and research network.



PUBLIC SECTOR

**Powering the future of children's health:
AWS announces the 2025 Children's
Health Innovation Award recipients**

25 YEARS, 1 MILLION CLINICIANS EDUCATED



Twenty-five years ago, CHA saw a need to help educate and train clinicians on how to best care for kids. Pediatric Learning Solutions (PLS), our online continuing education platform, launched with just three participants and 11 courses.

Today, more than 1 million people have taken the new knowledge and improved skills gained from PLS courses to the bedsides of children across the country.

We know a more knowledgeable and confident workforce translates into better retention and patient outcomes. That's why we continue to expand our course offerings. In 2025, we offered [235 online courses](#) to help meet the needs of educators and learners at 102 hospitals and health systems.

We set new standards and improved our education programs, offered clinicians professional development opportunities, and were recognized for the accomplishments of our dedicated PLS team members. These milestones will serve as inspiration for our work in the coming year and beyond.

Awarded for innovation

PLS won Brandon Hall Group's Gold Technology Excellence Award in 2024 for our innovative mobile solution that provides learners with a personalized companion app experience.

The app was released eight years ago with one learning module. As we've increased the opportunities and features within it, app downloads have doubled and sometimes tripled year after year.

10M course completions and counting

Courses are developed and regularly updated in collaboration with industry and subject matter experts from children's hospitals.

In 2025, PLS updated 72 courses in two libraries. In 2026, we will update additional courses and form advisory committees of education specialists to offer oversight and recommendations for our Accreditation and Regulatory library.

We're proud of the well over 10 million course completions during the last 25 years and look forward to millions more.

Together, we can provide the education clinicians need to deliver safe and effective care to children everywhere.



AMPLIFYING YOUNG VOICES ON CAPITOL HILL

If you ask Cooper Wendling, he'll tell you it was the best day of his life.

The 11-year-old is talking about Family Advocacy Day (FAD), the Children's Hospital Association's marquee advocacy event held every June in Washington, D.C.

Cooper and his family attended with staff from the University of Iowa Health Stead Family Children's Hospital where he receives treatment for spina bifida and Chiari malformation. During FAD, he sampled popsicles, played games, and danced the night away with new friends from Team IMPACT.

The most important part of Cooper's trip happened on Capitol Hill.

There, he shared details of his medical journey with lawmakers and explained how Medicaid plays a crucial role helping him access the services he needs to thrive. His personal account offered a real-life example of what it's like to live with a complex medical condition.

Over FAD's two decades, more than 1,000 child advocates have visited Capitol Hill, meeting with upwards of 2,500 leaders directly responsible for passing laws in our country. These personal narratives put faces to the policies that affect millions of children and help lawmakers understand the real-world impact of their decisions.

We'll be back in 2026, amplifying voices like Cooper's so policymakers never forget what's at stake for children's health.



VOICES OF FAD

60

patient advocates

61

children's hospitals

200

Hill meetings

22

*months to 22 years
(age range of patient
advocates)*

31

*states represented plus
District of Columbia*

* Made Possible

By Your Children's Hospital

CHA's award-winning, multichannel brand awareness campaign, "Made Possible by Your Children's Hospital," showcases children's hospitals' transformative impact on pediatric patients and their families.

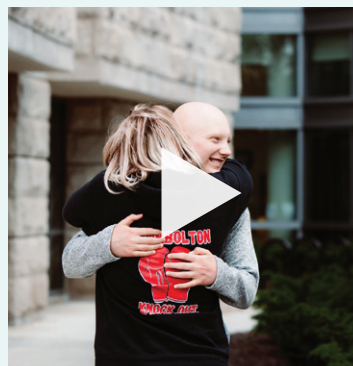
This D.C. Beltway-focused initiative positions children's hospitals for effective advocacy through paid ads, video stories, and feature articles targeted at policymakers. The content illustrates the crucial role children's hospitals play in helping kids reach important life moments.

In 2025, we produced fresh stories to meet the current moment and shape the perspectives of our nation's decision makers and those who vote for them.

MEASURABLE IMPACT

62.9M **484K**
impressions *ad clicks*

7.45M **397K**
engagements *visits to microsite*



Bolton's Bravery

A teen patient's cancer journey is supported by an incredible team of caregivers.



Remarkable Research

Children's hospitals are leaders in pediatric medical research, helping develop life-changing cures, therapies, and treatments.



Special Staff

Child life specialist is a one-of-a-kind health care role dedicated to improving children's hospital experiences.

SAVING THE SUPPLY CHAIN

Months after Hurricane Helene knocked a Baxter International manufacturing plant offline, children's hospitals continued to experience severe supply chain disruptions of essential IV fluids. Though the crisis stopped making news, CHA remained focused on the efforts we initiated within 72 hours of the incident.

On our hospitals' behalf, we coordinated directly with Baxter to secure prioritized allocations for pediatric products, worked with hospital leaders to support **750 emergency allocation requests**, and partnered with federal agencies to extend product shelf life and import supplies from the manufacturer's global network.

Through CHA's rapid coordination between the manufacturer, the FDA, and children's hospitals, nearly **3 million units of IV fluids** were prioritized for pediatric use.

At the same time, our pharmacy services team convened weekly calls with pharmacy leaders across children's hospitals, creating a rapid-response forum to share needs, strategies, and real-time workarounds.

We also moved beyond crisis response, advancing long-term resilience through [Project PROTECT](#), a national effort led by Angels for Change to strengthen the pediatric drug supply by incentivizing reliable production of essential medicines.

These actions reflect CHA's commitment to ensuring children's hospitals are never left behind during shortages.



3M

*units of IV fluids
prioritized*

750

*emergency allocation
requests supported*

200+

hospitals connected

<72

*hours to mobilize
coordinated action*

EXPANDING IMPACT

CHA has entered strategic partnerships to expand our reach, enhance our programs, and amplify our impact on children's health.

Our collaboration with [Team Impact](#) aims to transform the pediatric health care experience by leveraging the power of teamwork, community, and compassion.

CHA and the [Hidden Helpers Coalition](#) respond to the unique challenges experienced by young people who serve as caregivers to wounded, ill, or injured veterans or service members.

CHA's unique pediatric dashboard will allow [Ronald McDonald House](#) to expand its support for families of children receiving medical treatment.

Our partnership with the [Pediatric Pandemic Network](#) bolsters pediatric readiness for future pandemics, disasters, and emergencies.

We work with the [End Drug Shortages Alliance](#) to ensure children can access the medicines they need.



POWERING PROGRESS WITH BOLD LEADERS

In 2025, CHA added four key leaders to our executive team. These accomplished leaders will allow us to implement a strategic vision to make children's health care a national priority. Together, they bring deep expertise in hospital operations, education, law, and health care innovation — strengthening our ability to champion equitable access, drive quality improvements, and amplify the voices of children and families across the country.

Paul R. Haut, MD, is CHA's president. Haut has extensive experience in clinical, operational, and strategic environments as a pediatric oncologist and associate professor, and as



chief medical officer and chief operating officer at Riley Children's Health in Indiana. He will focus on education and programming, including member experience, quality, information technology, data analytics, and finance. He will also help establish the association's strategic direction and priorities in partnership with CEO Matthew Cook.

John Mikesic

is CHA's chief supply chain officer. Mikesic leads CHA's supply chain strategy, including cost savings on a broad portfolio of products and services. He is an accomplished leader with extensive experience in strategic initiatives across group purchasing organizations and academic medical centers.



Karl Rische, EdD,

is the association's chief learning and member experience officer. Rische is responsible for delivering impactful programs that build strong relationships, and create knowledge sharing opportunities across member hospitals. His background is in higher education and organizational development.



Blake Schofield, JD,

is CHA's general counsel. He has a wealth of legal experience at health systems and hospitals, both in private practice and in-house roles. Most recently, he represented Lee Health in Florida. Schofield earned his J.D. degree from Washington University in St. Louis.



EXECUTIVE LEADERSHIP TEAM



Matthew Cook
CEO

Paul R. Haut, MD
President

Leah Evangelista
Chief Public Affairs and Brand Officer

Michelle Hogerty
Chief Financial and Administrative Officer

Lori Hotzel
Chief Information Officer

Christina Kim-Cox
Chief of Staff

Torey Mack, MD
Chief Medical Officer

John Mikesic
Chief Supply Chain Officer

Craig Peterson
Chief Human Resources Officer

Karl Rishe
Chief Learning and Member Experience Officer

Blake Schofield
General Counsel

2025 BOARD OF TRUSTEES



Chair

Jena Hausmann
President and CEO
Children's Hospital Colorado

Vice Chair

Margaret (Meg) Rush, MD, MMHC
President
Monroe Carell Jr. Children's Hospital
at Vanderbilt

Secretary

Chanda Chacón
President and CEO
Children's Nebraska

Treasurer

R. Lawrence Moss, MD
President and CEO
Nemours Children's Health

Kevin Churchwell, MD
CEO
Boston Children's Hospital

Callie Dobbins, RN
Senior Vice President, Women's and Children's
Atrium Health Levine Children's Hospital

Patrick A. Frias, MD
Co-President and CEO
Rady Children's Health

Michelle Riley-Brown
President and CEO
Children's National Hospital

Timothy Robinson
CEO
Nationwide Children's Hospital

Mark Scheurer, MD
Chief, Children's and Women's Services
MUSC Shawn Jenkins Children's Hospital

Jeff Sperring, MD
CEO
Seattle Children's

Robert L. (Bob) Walker
President and CEO
Texas Scottish Rite Hospital for Children

Matthew Cook
CEO
Children's Hospital Association

COMMITTEE MEMBERS

Audit and Compliance Committee

CHAIR

Allegra Jaros
Hospital President
Wolfson Children's Hospital

MEMBERS

Calvin U. Allen
Executive Vice President and Chief Human Resources Officer
Children's Hospital of Philadelphia

Myra Davis
Chief Information Innovation Officer
Texas Children's Hospital

Paul A. King
President and CEO
Stanford Medicine Children's Health

Margaret (Meg) Rush, MD
President
Monroe Carell Jr. Children's Hospital at Vanderbilt

Jim Shmerling
President and CEO
Connecticut Children's Medical Center

Jim Simaras
Executive Vice President and CFO
Children's Mercy Kansas City

Doug Vanderslice
Executive Vice President and CFO
Boston Children's Hospital

Robert L. (Bob) Walker
President and CEO
Texas Scottish Rite Hospital for Children

Finance Committee

CHAIR

Weldon Gage
Executive Vice President and CFO
Texas Children's Hospital

MEMBERS

Suzanne Beitel
Senior Vice President and CFO
Seattle Children's

Chanda Chacón
President and CEO
Children's Nebraska

Jeff Harrington
Senior Vice President and CFO
Children's Hospital Colorado

Dell Ingram-Walker
President
Baylor Scott & White McLane Children's Medical Center

Rick Majzun
President and COO
Stanford Medicine Children's Health

R. Lawrence Moss, MD
President and CEO
Nemours Children's Health

Philip Rotner
Chief Investment Officer
Boston Children's Hospital

Matt C. Schaefer
President and CEO
East Tennessee Children's Hospital

James Uli, Jr.
Senior Vice President and CFO
Rady Children's Hospital San Diego

Governance Committee

CHAIR

Margaret (Meg) Rush, MD
President
Monroe Carell Jr. Children's Hospital at Vanderbilt

MEMBERS

Chanda Chacón
President and CEO
Children's Nebraska

Jena Hausmann
President and CEO
Children's Hospital Colorado

R. Lawrence Moss, MD
President and CEO
Nemours Children's Health

Jeff Sperring, MD
CEO
Seattle Children's

Learning and Engagement Committee

CHAIR

Cris Daskevich
CEO
CHRISTUS Children's

MEMBERS

Chanda Chacón
President and CEO
Children's Nebraska

Matthew Davis, MD
Executive Vice President, Enterprise Physician-in-Chief, and Chief Scientific Officer
Nemours Children's Health

COMMITTEE MEMBERS

Scottie Day, MD
Physician-in-Chief
Golisano Children's at UK

Guy Giesecke
Senior Vice President and CEO
Children's Memorial Hermann Hospital

J. Nathan Hagstrom, MD
Chair, Department of Pediatrics
Lehigh Valley Reilly Children's Hospital

Nicholas Holmes, MD
President
UCSF Benioff Children's Hospitals

Gretchen McCullough, RN
CNO
Monroe Carell Jr. Children's Hospital at Vanderbilt

Matthew McDonald, MD
President and CEO
Children's Specialized Hospital

Duane McFadden
Senior Vice President and Chief Human Resources Officer
Children's Hospital Colorado

K. Alicia Schulhof
President
Johns Hopkins All Children's Hospital

Nikki Stafford
President
American Family Children's Hospital

Jamie Wiggins, PhD, RN
Executive Vice President and COO
Arkansas Children's Hospital

Public Policy Committee

CHAIR

Timothy Robinson
CEO
Nationwide Children's Hospital

MEMBERS

Johnna Carlson
Assistant Vice President of Government Relations
Texas Children's Hospital

Kevin Churchwell, MD
President and CEO
Boston Children's Hospital

Steve Davis, MD
President and CEO
Cincinnati Children's

Marcy Doderer
President and CEO
Arkansas Children's Hospital

Marissa Kiefer
President
UH Rainbow Babies & Children's Hospital

Keith Loud, MD
Physician-in-Chief
Dartmouth Health Children's

Matt Love
President and CEO
Nicklaus Children's Hospital

R. Lawrence Moss, MD
President and CEO
Nemours Children's Health

Michelle Riley-Brown
President and CEO
Children's National Hospital

Amy Sampson
President and CEO
Children's Hospital of The King's Daughters

Charles Schleien, MD
Senior Vice President, Pediatric Services
Cohen Children's Medical Center

Thomas Shanley, MD
President and CEO
Ann & Robert H. Lurie Children's Hospital of Chicago

Luanne Thomas Ewald
President and COO
C.S. Mott Children's Hospital

Paul Viviano
President and CEO
Children's Hospital Los Angeles

Quality Committee

CHAIR

Mark Scheurer, MD
Chief, Children's and Women's Services
MUSC Shawn Jenkins Children's Hospital

MEMBERS

Frank Belmonte, DO
Chief Medical Officer and Chair of Pediatrics
Advocate Children's Hospital

Judie Boehmer, RN
CNO
UCSF Benioff Children's Hospitals

Tina Cheng, MD
Chief Medical Officer
Cincinnati Children's

Callie Dobbins, RN
Senior Vice President, Women's and Children's
Atrium Health Levine Children's Hospital

Trey Eubanks, MD
President
Le Bonheur Children's Hospital

Patrick A. Frias, MD
Co-President and CEO
Rady Children's Health

Sandip Godambe, MD, PhD
Senior Vice President and Chief Medical Officer
Children's Hospital of Orange County

Marc Gorelick, MD
President and CEO
Children's Minnesota

Grace Lee, MD
Chief Quality Officer
Stanford Medicine Children's Health

Rustin Morse, MD
Senior Vice President and Chief Administrator
Arkansas Children's Northwest

Tom Shufflebarger
President and CEO
Children's of Alabama

LET'S MAKE CHILDREN'S HEALTH A NATIONAL PRIORITY.

CHILDRENSHOSPITALS.ORG



CHILDREN'S
HOSPITAL ASSOCIATION